WEBVTT

00:00:05.639 --> 00:00:18.324 Hello, everyone and welcome to our third educational for the New York clean transportation prizes. My name is Robyn Marquis. I'm the program lead for the prizes at NYSERDA. While we're welcoming everyone.

2

1

00:00:18.324 --> 00:00:28.375 I just want to call your attention to the poll question. If you could just let us know what industry you're in, and then we'll share the results with everyone. So you can know who else is in the webinar with us today.

3

00:00:28.679 --> 00:00:40.409 We also have the chat function open so if you want to introduce yourself, if you're looking for partners, feel free to drop your name and organization into the chat.

4

00:00:40.409 --> 00:00:44.579 So going to first give a brief overview of the prizes.

5

00:00:44.579 --> 00:00:52.140 And then turn it over to today's moderator and I first want to just not that we are recording this webinar.

6

00:00:52.140 --> 00:00:59.609 And we will post the recording, the slides, and the transcript on the clean transportation prizes websites.

7

00:01:00.115 --> 00:01:01.195 And the resource pages,

8

00:01:01.195 --> 00:01:02.454 for each of the challenges,

9

00:01:03.295 --> 00:01:07.135 so those 3 challenges of the clean transportation prizes,

10

00:01:07.465 --> 00:01:15.655 which are led by us in the New York state energy research and development authority in partnership with the New York State Department of public service, 00:01:15.864 --> 00:01:19.314 and the Department of Environmental Conservation collectively, 12 00:01:19.314 --> 00:01:22.224 this program will support electrifying transportation, 13 00:01:22.314 --> 00:01:28.375 reducing air pollution and enhancing clean mobility in underserved communities across New York state. 14 00:01:29.040 --> 00:01:41.310 The prizes provide teams of global experts with the opportunity to directly engage these communities to improve and scale clean transportation options locally across New York state and beyond. 15 00:01:41.310 --> 00:01:50.519 Those 3 challenges include the clean neighborhoods challenge, which will award innovative projects that address local air pollution at scale. 16 00:01:50.519 --> 00:02:00.989 The electric mobility challenge, to award projects that demonstrate innovative safe and convenient electric mobility options that meet community needs. 17 00:02:00.989 --> 00:02:12.000 And the electric truck and bus challenge to award projects that demonstrate electrified solutions to the deployment of medium and heavy duty, electric vehicles. 18 00:02:12.000 --> 00:02:15.180 Or the replacement through other electrified modes. 19 00:02:15.180 --> 00:02:22.770 So, today's webinar, which is focused on electric fleet and mobility insights really cuts across the 3 challenges that I just mentioned. 20 00:02:22.770 --> 00:02:37.764 I also want to note that, in addition to the chat function, if you want to raise your hand, if you're looking for a partner, for example, we also do have the Q&a feature open. So, as we're walking through the discussion with today's panelists, if

you have additional questions.

21 00:02:38.550 --> 00:02:42.270 I'll be moderating the Q&a, after the discussion. 22 00:02:42.270 --> 00:02:47.009 And also draw your attention to the portal site for the prizes. 23 00:02:47.009 --> 00:02:51.780 nycleantransportationprizes.org 24 00:02:51.780 --> 00:03:01.650 If you want to go there, you can navigate to the individual challenges and also, if you have additional questions, there are contact emails for each of the challenges. 25 00:03:02.275 --> 00:03:05.425 So, with that, I'm going to introduce today's, monitor, moderator. 26 00:03:05.425 --> 00:03:11.664 Excuse me and it's such a pleasure to introduce my colleague Sarah Kaufman. Sarah's, 27 00:03:11.664 --> 00:03:24.205 the associate director at the Rudin center for Transportation at New York University and her work focuses on 21st century mobility, crisis impacts to urban flows, transportation tech for people with disabilities. 28 00:03:25.229 --> 00:03:34.830 Boosting women leaders in the industry, political protests on city streets, and new patterns in micro mobility. She's also the instructor of intelligent cities. 29 00:03:34.830 --> 00:03:42.330 Technology policy and planning and advanced projects in urban planning at N. Y. U Sarah turning it over to you. 30 00:03:46.590 --> 00:03:59.275 Thank you Robyn and thank you all for being here today. I'm excited for this discussion Robyn thanks for introducing me as as was mentioned I am at the N. Y. U. 21 00:03:59.275 --> 00:04:10.914 Rudin center for transportation for those of you unfamiliar with the organization. We focus on timely issues. Most recently we looked at covid's impact on mobility in

New York City. 32 00:04:11.215 --> 00:04:16.495 We looked at the port authority's 1st 100 years, and the use of micro mobility in cities. 33 00:04:16.495 --> 00:04:30.805 So, in this panel, in terms of this panel, we Coauthored a study a few years ago, looking at freight deliveries in Manhattan where residents receive about 1Million packages per day and it's likely more after covid. 34 00:04:32.788 --> 00:04:38.244 3 quarters of Manhattan residents had bought groceries online at the time of the study, which was in 2018. 35 00:04:38.244 --> 00:04:51.863 so so obviously those numbers are probably greater and people tended to purchase more online after introducing children to the household. The overarching conclusion of this work was necessary. 36 00:04:51.863 --> 00:05:06.084 Rethinking of our curbs to organize deliveries, both to shops and residences as well as the need to electrify our fleets for reduced air and noise pollution, which of course brings us to today's panel. 37 00:05:06.084 --> 00:05:17.634 So, first I'll introduce the speakers and then we'll jump into some questions. And if you're interested in that work from the Rudin center, I will post the link in the chat. 38 00:05:19.403 --> 00:05:34.014 So, today's first speaker is Louis Pappas who is a Co founder and principal at Electric Avenue, a Brooklyn based mobility strategy firm, focused on accelerating the uptake of 2 and 3 wield light electric vehicles. 39 00:05:34.463 --> 00:05:47.634 Louis served for 5 years in the Obama Biden White House and before founding Electric Avenue, he led policy and public private partnerships at several mobility companies, including Bird, via. and Uber.

40 00:05:48.593 --> 00:06:00.264

Our next Panelist is Michael Krauthamer, who is the managing director of EV Advisors Llc, which is a consultancy specializing in all aspects of EV charging. 41 $00:06:00.803 \rightarrow 00:06:10.223$ Michael also serves as a senior advisor to the Alliance for Transportation electrification. And before this, he was an executive at EVgo. 42 00:06:10.709 --> 00:06:20.399 When it was a subsidiary of Energy Energy where he successfully built out, the company's EV charging network in the mid Atlantic region. 43 00:06:21.803 --> 00:06:24.533 Next we from across the pond, 44 00:06:24.533 --> 00:06:39.413 we have Sture Portvik who is the manager of electro mobility for the city of Oslo his role includes planning and implementing public chargers, fast chargers, mobility houses, electric craft and service vehicles, 45 00:06:40.043 --> 00:06:44.394 freight vehicles and trucks, car sharing, and innovative projects. 46 00:06:44.574 --> 00:06:45.834 That's a that's a lot. 47 00:06:46.108 --> 00:06:55.649 Um, he held previous positions in arts and culture, sports, tourism, and as an advisor on exports and foreign, direct investments. 48 00:06:55.649 --> 00:07:03.358 And last, but not least Ashley Horvat. She is vice president of AutoOEMs at Greenlots. 49 00:07:03.358 --> 00:07:09.749 A member of the shell group as a pioneering energy and e-mobility industry. 50 00:07:09.923 --> 00:07:11.153 Industry executives, 51

00:07:11.153 --> 00:07:18.653 she's had a leading role in expanding the market over the last decade from building out the nation's first 52 00:07:18.744 --> 00:07:28.463 statewide fast charging network serving as the nation's only chief EV officer shaping smart communities to electrifying medium, 53 00:07:28.463 --> 00:07:29.634 heavy duty fleets 54 00:07:29.634 --> 00:07:35.934 And beyond she also Co, founded women of EVs to elevate women in the industry. 55 00:07:36.238 --> 00:07:47.069 So, Ashley, I'm going to ask you to drop a link to that organization and the chat at some point. So, people who are interested on this on this webinar can potentially ioin. 56 00:07:47.069 --> 00:07:51.238 Uh, so we are going to jump into the panel questions now. 57 00:07:51.238 --> 00:07:59.009 Very excited to speak with these individuals today and I hope you're excited to hear from them. You can all go ahead and turn on your cameras. 58 00:08:01.769 --> 00:08:07.918 Excellent. Welcome. So we'll start out, um. 59 00:08:08.274 --> 00:08:20.783 Looking at top line trends what are some top trends that you're seeing when it comes to truck and bus fleet electrification and how are you, how is your work involved in it? 60 00:08:20.783 --> 00:08:23.874 And so we'll start with Ashley and then we'll move on to Michael. 61 00:08:26.069 --> 00:08:33.114 Yeah, absolutely. Hi. Good to talk to everybody here, Sarah and fellow panelists here.

62 00:08:33.114 --> 00:08:43.313 So we are seeing, you know, the industry is, I think just everyone would probably agree to this is that the industry is moving quickly. There's a lot of competition. 63 00:08:43.313 --> 00:08:53.394 A lot of investment, a lot of interest in terms of the truck and bus fleet electrification. We are absolutely at an inflection point. So BNEF 64 00:08:53.423 --> 00:09:04.224 There's some data point there that by 2040 more than 1 in 3 commercial vehicles operating in cities will be electric with the heavy duty, commercial vehicles, reaching 40% of sales in cities by 2040. 65 00:09:04.224 --> 00:09:17.124 so, all of the contributing factors, as far as city policies on local pollution, noise, corporate sustainability, targets from consumer demand, everything is sort of coming at the confluence. It's really accelerating this trend. 66 00:09:17.124 --> 00:09:29.274 And in many ways, I was at the beginning part of the modern part of the market integration for light duty vehicles. And in many ways, I think we're, we're there with heavy duty. But I would say it's actually happening quicker. And I think. 67 00:09:31.739 --> 00:09:35.969 Precipitated by many of those conditions that that I mentioned. 68 00:09:36.354 --> 00:09:49.793 So, the majority of early adopter fleets have already started piloting or have plans to pilot and purchase meeting heavy duty beds in the near term. And, you know, I would say, trendwise, 90, the majority of fleets. 69 00:09:49.793 --> 00:09:52.974 I think it's around 90% of the fleets surveyed in one of the reports that we, 70 00:09:52.974 --> 00:09:54.984 we worked on this sustainable fleets, 71 00:09:54.984 --> 00:10:03.264 the status of sustainable fleets, plan to use their own chargers. And they also a

3rd of which plan to use energy storage and generation over the next 2 years, 72 00:10:03.264 --> 00:10:07.823 so we're seeing the motivation of the fleets is reduce maintenance. 73 00:10:08.818 --> 00:10:21.474 The satisfaction of the drivers of the actual vehicles at the end of the day, you know, it's more enjoyable to drive. The fuel cost savings and especially with managed charging because it can be pretty, prohibitively expensive if it's not managed. 74 00:10:21.803 --> 00:10:30.173 And so I think the other part of the equation is just the massive amount of utility investment that's going into fleet electrification in particular. 75 00:10:30.173 --> 00:10:45.053 I think the fleets have the opportunity to scale and to go from science projects to actually scaling. And that's where I had been at that critical lynchpin is, is helping to take these quote, unquote science projects and really operationalize it. 76 00:10:45.323 --> 00:10:57.203 And look at there's a constellation of funding if you will. And there's high capital costs and not only other high capital costs. There's a lot of barriers to making these projects come to fruition. 77 00:10:57.203 --> 00:11:01.793 So you really need large corporations, a significant public investment that's 78 00:11:02.639 --> 00:11:13.193 Sustained right. It can't just be blips on the radar. It really has to be a continue level of investment. So at Greenlots, you know, a lot of what we do is not just on the technical and infrastructure. 79 00:11:13.193 --> 00:11:22.734 It's also helping to assemble the various budget streams and figuring out how to how to make these projects come to fruition. Because you do need that long term commitment. It takes patience. 80 00:11:23.033 --> 00:11:35.303 And then there's also a lot of pressures, I think regulatory pressure, societal pressure. There's a surge in package deliveries, like you mentioned, Sarah, and

thanks to lockdowns, really, 81 00:11:35.303 --> 00:11:44.063 We're seeing that surge and giving that major firms that itch to switch to electric and to get ready. So, there's that readiness factor as well. 82 00:11:44.063 --> 00:11:55.043 And there's also, I guess the last trend I'll mentioned, there's many trends is the chip shortages are definitely affecting the manufacturing of the equipment, the actual vehicles, but also the chargers. 83 00:11:55.043 --> 00:12:09.714 So we're having to build those into already the suite of barriers that we have, and figuring out how to operationalize it and plan for those, those slowdowns and then also just increasing adoption with fleets. 84 00:12:09.714 --> 00:12:17.933 So, California and New York are definitely leading leading the charge in terms of seeding with these important programs. 85 00:12:20.129 --> 00:12:26.068 Thank you yes, I, you know, the chip shortage has been coming up in every discussion lately. 86 00:12:26.068 --> 00:12:29.369 So, it's, I'm glad you brought it up today too, because it is. 87 00:12:29.369 --> 00:12:34.649 So, essential now, Michael, I'd like to hear from you. 88 00:12:34.649 --> 00:12:38.969 What do you see as some top industry trends and strategies? 89 00:12:38.969 --> 00:12:49.259 Hi, Sarah. Yeah, thank you so much. And thank you for having me on the panel today. I agree with with all of Ashley's comments we are seeing so much. 90 00:12:49.259 --> 00:12:56.609 Activity in this space right now. It is accelerating. It is widespread.

91 00:12:56.609 --> 00:13:09.688 Just in the last week or so, with the announcement of the Ford F150 Lightning coming in, at an MSRP of under 40,000 dollars before the 7,500 dollar federal tax credit. 92 00:13:09.688 --> 00:13:22.469 Definitely got a lot of attention and as as more vehicles come to market, the excitement is just growing. For the most part, you know, that said we're still early. 93 00:13:22.469 --> 00:13:27.808 And so deployments for the most part are pretty small today. 94 00:13:27.808 --> 00:13:33.298 But that's okay, they're given the vehicle operators the opportunity to acclimate. 95 00:13:33.298 --> 00:13:41.068 To the new technology. The move to go electric is a steep learning curve, even in the best cases. 96 00:13:41.068 --> 00:13:45.509 And so we're seeing a lot of learnings happen across the industry. 97 00:13:45.509 --> 00:13:57.359 Now, the transition is being helped in some states by utilities, for example, that are offering fleet advisory services in addition to the programs here in New York. 98 00:13:57.359 --> 00:14:00.389 Other examples include Excel energy. 99 00:14:00.389 --> 00:14:04.739 Uh, Southern California Edison and Duke Energy, just to name a few. 100 00:14:04.739 --> 00:14:10.408 That all have programs to help their commercial customers understand what it takes to electrify their vehicles. 101 00:14:11.423 --> 00:14:14.394 A typical process begins with tasks,

102 00:14:14.394 --> 00:14:19.224 like analyzing data to to identify the vehicles, 103 00:14:19.224 --> 00:14:22.313 and their routes that are most conducive to being fully electric, 104 00:14:22.913 --> 00:14:26.634 review a customer facility for electrical capabilities. 105 00:14:27.203 --> 00:14:36.714 Identifying and purchasing vehicles that are suitable for transitioning to electric and finally deploying the charging hardware and software necessary to make the whole process work. 106 00:14:37.764 --> 00:14:42.803 All participants are are from my perspective, highly receptive to innovations. 107 00:14:43.139 --> 00:14:54.958 That can help them be successful. And so, for that reason, I really look forward to seeing the applications come in for, for the prizes that are being offered through NYSERDA. 108 00:14:54.958 --> 00:15:00.144 Thank you very much. Thank you Michael. That was a great overview. 109 00:15:01.464 --> 00:15:14.964 I want to switch gears a bit and move over to what some advantage some opportunities and challenges might be to expanding individual mobility solutions in disadvantaged communities. 110 00:15:15.203 --> 00:15:16.943 So, Louis, let's start with you. 111 00:15:17.933 --> 00:15:28.644 Thanks, Sarah. Great to be on this morning. So just we're saying at the outset that in the US, and in New York, transportation costs are extremely high for disadvantaged communities. 112 00:15:29.303 --> 00:15:41.394

And in large part, that's because these communities are often dependent on cars and cars are getting even more expensive. There was a stat, late last year that the average new car tipped over 40,000 dollars for the first time. 113 00:15:41.394 --> 00:15:48.053 And the total cost of ownership is something like 9,000 dollars per year. So, even with those rebates, it's pretty cost prohibitive. 114 00:15:49.198 --> 00:15:57.389 And as long as access to opportunities, synonymous with access to a car, affordability is going to remain a challenge for disadvantaged communities. 115 00:15:57.389 --> 00:15:57.989 So, 116 00:15:58.614 --> 00:15:59.514 as Sarah mentioned, 117 00:15:59.724 --> 00:16:01.344 by way of a brief intro, 118 00:16:01.374 --> 00:16:01.913 um, 119 00:16:01.943 --> 00:16:03.114 my name's Louis Pappas, 120 00:16:03.144 --> 00:16:03.413 the co 121 00:16:03.413 --> 00:16:06.413 founder of the mobility strategy firm Electric Avenue, 122 00:16:06.443 --> 00:16:13.374 and we advise cities and NGOs and mobility companies on how to replace car travel with electric 2 and 3 wheelers like 123 00:16:13.673 --> 00:16:26.274 E scooters, e bikes, and e Mopeds so called micro mobility and given the right

support. We feel strongly that micro mobility has a big opportunity to affordably expand individual mobility options. 124 00:16:26.514 --> 00:16:38.183 Especially in disadvantaged communities, these vehicles, they cost in the hundred's or low thousands of dollars versus again tens of thousands of dollars for cars. As a category, they're very adaptable. 125 00:16:38.183 --> 00:16:50.423 So people are using E cargo bikes for hauling children or groceries or e bikes for longer distance trips and even foldable e scooters here in New York wher space is at a premium in apartments. 126 00:16:50.994 --> 00:17:05.423 But to be sure, there are big barriers to overcome in making these new individual mobility options, actually accessible to disadvantaged communities and just by way of one example one thing that we're working on at Electric Avenue with other groups. 127 00:17:05.423 --> 00:17:05.604 Like, 128 00:17:05.604 --> 00:17:11.693 NYU and transportation alternatives is an initiative called the equitable commute project and in a nutshell, 129 00:17:11.693 --> 00:17:13.223 we're trying to get 10,000, 130 00:17:13.223 --> 00:17:13.673 subsidized, 131 00:17:13.673 --> 00:17:16.943 micro mobility vehicles to front line workers in New York, 132 00:17:16.943 --> 00:17:31.794 about a quarter Million of them live in transportation deserts and we're designing it with an eye towards the particular hurdles that micro mobility uptake faces amongst disadvantaged communities so as an example helping overcome financial 133 00:17:31.794 --> 00:17:46.673

barriers by off offering low interest loans to people that are under banked are unbanked or don't have credit history through a local CDFI called spring bank working with employers to actually enroll people and figure out how we make the charging and parking infrastructure 134 00:17:46.673 --> 00:17:50.183 work at these employment sites that we're hoping people are getting to. 135 00:17:50.183 --> 00:17:52.403 And from on these micro mobility vehicles. 136 00:17:53.278 --> 00:18:04.943 And then, finally, actually, growing the, the green jobs and the workforce around this, because these vehicles, they don't take much maintenance. But you still have to have the mechanics and all that stuff. So we're working with the hope program on job training. 137 00:18:05.604 --> 00:18:17.634 That's just one example of how micro mobility can be harnessed to meet the needs of underserved communities. And our hope is that it starts a conversation both at the New York, local level, but also national level on that front. 138 00:18:20.338 --> 00:18:32.489 Thanks Louis and I'm, I'm proud to partner with you on the equitable commute project. Very excited about it. Let's move on to Sture who surely has lessons from across the pond. 139 00:18:32.723 --> 00:18:36.594 Yeah, thank you. Thank you. Yeah. 140 00:18:36.653 --> 00:18:50.213 Uh, we do, uh, I'm, uh, the manager for electro mobility in the city of Oslo and that makes me a pretty busy guy, because everything is moving so extremely fast last year. 141 00:18:50.243 --> 00:19:05.032 80% of all new car sold in Oslo were actually electric. Okay, that's good. But you need a holistic view. So I'm very glad that Louis and others have touched upon important things like Micro mobility, shared mobility. 142 00:19:05.032 --> 00:19:08.243

And, of course, public transportation is key. 143 00:19:09.773 --> 00:19:17.663 But you have to make sure that everybody can take part in the green shift. So the price must be, right just for buying a vehicle. 144 00:19:17.693 --> 00:19:29.903 But also, for using a vehicle and car sharing is a good way to also overcome the hurdles for the less affluent people in the city. 145 00:19:30.233 --> 00:19:43.733 So, what we do is actually putting our chargers everywhere, where we make sure that they can charge. It's extremely important, also we reserve parking places, only the best spots in city, only for car sharing. 146 00:19:44.124 --> 00:19:56.753 So, car sharing is important, but also Micro mobility. So the electric bikes, they are everywhere. 7, 8 companies. Yeah, you have to organize it a little bit better, but we want to promote it. 147 00:19:56.753 --> 00:20:03.683 And of course, we don't want people to drive in the city center. And at the same time we have to electrify. 148 00:20:04.439 --> 00:20:13.433 All the commercial vehicles, so we have a job to do, but, uh, fortunately, it's going right direction within. Yeah. 149 00:20:14.243 --> 00:20:29.064 2020 2028 all public transportation, including the ferries will be electric and all the vans will be electric within 2025. so we have a lot to do, and we have to make sure that everybody can take part in this shift. So yeah. 150 00:20:31.858 --> 00:20:44.273 That's important. Thank yoy, Sture, I'm glad to hear things are going so well, there yeah, and I hope we can emulate it. Sarah can just add on one point to that? Sure, Michael. 151 00:20:44.784 --> 00:20:51.804 Which are, which I think are just terrific to have the hands on experience and another observation I just want to share.

152 00:20:52.433 --> 00:21:07.223 Is one that I've learned in working with a lot of the utility and other members of the alliance for transportation electrification because equity and diversity is a very high priority for those companies and one of the best practices that we've identified. 153 00:21:07.558 --> 00:21:22.403 Is to engage with the community early in whatever your product or service is because it's by talking with individuals out in the community that you'll learn what their needs really are. And then you'll have more buy in, by having them be part of the process from the beginning. 154 00:21:22.769 --> 00:21:33.088 And so, as applicants, look to apply to the prizes to come up with innovative solutions, we just believe that this is an important, you know. 155 00:21:33.088 --> 00:21:39.959 An important piece of the process to keep in mind. Another opportunity is remembering that every community is different. 156 00:21:39.959 --> 00:21:48.929 And that one idea that may work really well in one disadvantaged community may not work well, in another, because not all disadvantaged communities are the same. 157 00:21:48.929 --> 00:21:54.719 And the differences aren't always obvious now, you know, this communication and outreach isn't easy. 158 00:21:54.719 --> 00:22:05.003 And that's what that's what makes our job hard. People have a lot going on. They may work long hours. They may not have childcare. They may be suffering from food insecurity. 159 00:22:05.634 --> 00:22:16.884 So, making it as easy as possible for people to participate is a very important factor to consider and being successful. But but having good engagement is a really good grassroots effort. 160 00:22:17.574 --> 00:22:23.874 That we encourage in, in this and other endeavors with regard to transportation

electrification. 161 00:22:25.858 --> 00:22:32.249 Thank you Michael, those are really valuable comments and and I hope that people will take them to heart. 162 00:22:32.249 --> 00:22:45.838 Thank you. Now, in addition to the equity issues that we've been talking about, there are also technical and infrastructure issues, presented when building and scaling. 163 00:22:45.838 --> 00:22:59.963 Fleet electrification projects so, Ashley, I want to direct a question to you of how do you overcome what are some of these issues and have you overcome specifically technical and infrastructure challenges? 164 00:23:01.409 --> 00:23:09.594 Yeah, I think one of the, well, a lot of times when, depending on the size of the one of the first things that they're going to think to look at right. 165 00:23:09.594 --> 00:23:19.403 Is the type of car or the type of truck that they want and oftentimes that's usually the first step is choose your. So, let's go with the truck example. 166 00:23:19.403 --> 00:23:25.463 So the first step is deciding which OEM or multitude of OEMs we are going to go with. 167 00:23:25.769 --> 00:23:34.648 But I think ultimately, and then I can kind of talk them through the cycle of that decision making process but ultimately it's first of all deciding your partner. And I think. 168 00:23:34.648 --> 00:23:46.193 What I have seen become successful through those challenges, the technical and infrastructure issues that will come up and there will be a multitude of them as you build in scale is is having it. 169 00:23:46.433 --> 00:23:50.273 Sometimes you can kind of go from the vendor relationship and a lot of times when it's a partnership.

170 00:23:50.608 --> 00:24:03.239 It gives you that patience and that fortitude to to handle some of those ultimate issues that we're going to see at the beginning of the market and to see that through and to improve it and work together. I think that's going to be the most important part. Is. 171 00:24:03.239 --> 00:24:12.868 At the beginning, choosing your team, right? So you, you need to choose your product and then from there very quickly, you need to to choose your charging solution for the fleet. 172 00:24:12.868 --> 00:24:26.753 And and sometimes I would even actually recommend if you can, if you have the flexibility, to actually start with the charging infrastructure early, if possible. Um, sometimes you can kind of pair that with the, the fleet, the, the cars and the charger. 173 00:24:27.054 --> 00:24:32.513 But I would really start to think about the process for charging at the beginning of the. 174 00:24:32.818 --> 00:24:37.199 Process, you know, tantamount to success is going to be. 175 00:24:37.199 --> 00:24:51.659 How closely intertwined you are with your utility and having that be influential to scaling your total program is really it's one thing to to integrate a few, a few cars and a few chargers, but it's a whole another thing entirely. 176 00:24:51.659 --> 00:25:00.209 Of the complex process, so you've got, you know, figuring out what your internal team, how are you going to get through the process of. 177 00:25:00.209 --> 00:25:06.653 Planning, purchasing, installing, what are you going to do from an operational perspective because it's not just the initial installation. 178 00:25:06.653 --> 00:25:20.963 It's also long term, and so part of what what we do in my day to day is really simplifying, what seems complex of what I'm describing of that purchasing process

and getting the chargers in you might be interested in just owning outright. 179 00:25:20.963 --> 00:25:34.134 But there's also other innovative solutions, like, charging as a service, for example, that we make to help transition customers through their full fleet life cycle because we understand that not all fleets can just turn the dial from a financial perspective. And so how do we. 180 00:25:34.528 --> 00:25:44.699 Help kind of like on a monthly plan that's one option and then also estimating the total energy is really important at the beginning of the process because. 181 00:25:44.699 --> 00:25:45.384 As a fleet, 182 00:25:45.384 --> 00:25:49.284 you're going to have a completely different load profile consumption rate than, 183 00:25:49.314 --> 00:25:49.703 you know, 184 00:25:49.733 --> 00:25:53.124 if you were going to do just a few different cars and so once you've done, 185 00:25:53.124 --> 00:26:07.884 that really estimating your cost to procure the chargers and the vehicles is what's your long term purchase of of electricity to fuel that and then just understanding what your hardware options we're big believers at Greenlots in open standards. 186 00:26:07.884 --> 00:26:13.733 Because if you haven't already noticed, there's a lot of investment going into the various charger OEMs. 187 00:26:14.784 --> 00:26:29.273 I think it's really important to have your options, but to also kind of whittle down your option so that you have the best product, the best reliability and that your team really gets more comfortable and familiar with that. And then the design and build the fun part. 188 00:26:29.304 --> 00:26:37.703

Is figuring out where you're going to put your charging infrastructure how are you going to manage those electricity costs? And then, like I said, the ongoing maintenance for. 189 00:26:38.068 --> 00:26:50.334 For the charging infrastructure, so some of the issues that we've run into in different areas is kind of this timeline and sort of the expectation for when you actually get the vehicles because these are really expensive assets. Right? 190 00:26:50.334 --> 00:27:04.824 So you want to try to use them as much as you can so you really need to be ready for the charging and need to pick a partner that can simplify that process so that you can focus on doing your job and then you can focus on increasing the number of vehicles that you put into that, 191 00:27:04.973 --> 00:27:06.384 whether it's a light duty vehicle, 192 00:27:06.384 --> 00:27:08.183 or alarger truck. 193 00:27:08.183 --> 00:27:21.503 And I think in New York, in particular E commerce is going to be really important in delivering food, and making sure that the communities that these trucks traverse through are reaping the benefits of cleaner air. 194 00:27:21.503 --> 00:27:36.384 So, I agree with Michael engaging, engaging early in the community, and I'm not superimposing something that isn't very good or prescriptive. But ultimately it comes down to just preparedness and resiliency and having a good team in place that's passionate. 195 00:27:36.384 --> 00:27:36.983 Committed. 196 00:27:37.318 --> 00:27:45.298 You know, keeping and retaining that talent. So thank you, Ashley. That was a fantastic summary. 197 00:27:45.298 --> 00:27:54.239 I want to kick it over to Louis. Same questions to you. What do you see as some of

the technical and infrastructure issues to consider? 198 00:27:55.074 --> 00:28:04.163 When building out the system. Sorry yeah. So I think I'll take it from a micro mobility perspective as the as the 2 wheel guy here. 199 00:28:04.163 --> 00:28:06.804 So as you're seeing around New York, 200 00:28:06.804 --> 00:28:08.034 other cities around the world, 201 00:28:08.513 --> 00:28:10.523 the changes that cities made, 202 00:28:10.554 --> 00:28:13.673 and sometimes individual communities made to their street scapes, 203 00:28:14.094 --> 00:28:19.193 having a major positive impact on cycling and micro mobility use. Adaptations, 204 00:28:19.193 --> 00:28:20.183 like open streets, 205 00:28:20.213 --> 00:28:21.624 protected cycling networks, 206 00:28:22.374 --> 00:28:23.304 open restaurants. 207 00:28:23.304 --> 00:28:37.733 We're not exactly Oslo yet here in New York, but Sture, we're coming for you and so as a result of those investments you're seeing bike share ridership is going up and up and up. Citi bike, I think it's over 100,000 rides a day. 208 00:28:37.733 --> 00:28:41.064 It's a hockey stick trajectory lately. It's pretty amazing.

00:28:42.743 --> 00:28:56.003 It's happening also in places like Paris, where I think there was a city study and 6 out of 10 new cyclists on the corona cycle ways, which the city instituted to help people move when they weren't taking public transport. We're new to cycling. 210 00:28:56.003 --> 00:29:09.054 So, 60% growth and totally new cyclists, which is, it's pretty stunning. So, I think from an infrastructure standpoint, we know what we need to do to help micro mobility thrive. It's it's not really a question of what infrastructure you need. 211 00:29:09.054 --> 00:29:10.044 It's the political will, 212 00:29:10.044 --> 00:29:15.173 to make it happen to get more people comfortable riding and not being in a car, 213 00:29:15.173 --> 00:29:16.134 I think. 214 00:29:16.134 --> 00:29:30.713 from infrastructure we also want to consider multimodality so from the survey it looks like there's folks from all over the spectrum here today different modes different stakeholders and we all have an interest in figuring out how our little corner of the mobility world works 215 00:29:30.923 --> 00:29:32.394 with your your offering. 216 00:29:32.394 --> 00:29:46.493 So, the concept of mobility hubs and bringing together, micro mobility and car sharing and public transit, of course, I think that feels like a really fruitful application of this program. And I hope there's a lot of kind of mobility hub theme submissions. 217 00:29:47.723 --> 00:29:54.114 I think last thing is sort of how you define infrastructure this is a conversation in DC right now, 218 00:29:54.114 --> 00:30:06.653 what is infrastructure does that include financing infrastructure so that people can access these vehicles more conveniently in the same way that they can when they go

into a car dealership and can have nice financing options and things like that. 219 00:30:06.653 --> 00:30:08.453 And what does that look like for micro mobility? 220 00:30:10.769 --> 00:30:21.449 Thanks Louis and we'll get to the question and political will in a moment, but first I want to give Michael a chance to answer that question about technical and infrastructure issues. 221 00:30:22.253 --> 00:30:36.324 Yeah, thank you, Sarah. You know, again, I agree with with Louis's and Ashley's comments. So generally one of the biggest constraints that I've seen over the years that I've been building infrastructure and with my clients is. 222 00:30:36.538 --> 00:30:42.328 Yeah, electrical capacity, um, space constraints in their facility. 223 00:30:42.328 --> 00:30:48.028 And figuring out things like utility coordination and energy procurement. 224 00:30:48.028 --> 00:30:57.564 And permitting, so, I guess I've run through a bunch of the factors we talked earlier. Maybe added a couple. There was an article just this morning in Canary media. 225 00:30:57.653 --> 00:31:03.713 Actually, that described a lot of the permitting challenges, even in states like California. 226 00:31:04.048 --> 00:31:11.608 Where there is literally a law on the books to direct local jurisdictions to have expedited permitting for. 227 00:31:11.608 --> 00:31:14.669 EV charging, and it's still taking quite a long time. 228 00:31:15.503 --> 00:31:28.673 Here on the East Coast, unfortunately, we're not doing that much better. So it's definitely a process that all stakeholders in the industry are learning and trying

to figure out.

229 00:31:29.814 --> 00:31:44.153 So, after you figure out things, like the vehicles, how much energy you need, where you're going to get it from which chargers you're going to use where you going to put on. You also have to think about, like, how many chargers do you need? What's your vehicle to charger ratio? 230 00:31:44.304 --> 00:31:53.544 How fast should the chargers be? What are the, what are the logistics going to be of getting vehicles in, charged, cleaned, and then out on time. 231 00:31:55.554 --> 00:32:08.153 On top of that as if we didn't need more things although again, like, brings me back to why we're here today for the prizes we're looking for lots of solutions. One of the things to remember is that the technology is still in its infancy. 232 00:32:08.663 --> 00:32:09.413 And so, 233 00:32:10.284 --> 00:32:12.713 as you think of new solutions, 234 00:32:12.713 --> 00:32:16.163 whether they be technological or practical, 235 00:32:16.523 --> 00:32:24.894 it's really important and I think beneficial to everyone to use open and interoperable standards and protocols, 236 00:32:25.673 --> 00:32:29.273 try to stay away from proprietary. 237 00:32:29.608 --> 00:32:32.669 Technologies because that just limits. 238 00:32:32.669 --> 00:32:36.838 Options for customers limits options for partners. 239

00:32:36.838 --> 00:32:40.858 Generally speaking, it's as much better to gravitate toward. 240 $00:32:40.858 \rightarrow 00:32:48.838$ Open standards like OCPP, OCPI, others of that general type. 241 00:32:48.838 --> 00:32:53.128 Um, another thing to remember is that, from the customer perspective. 242 00:32:53.128 --> 00:33:06.838 EVs bring up a whole new set of considerations to, to people like fleet managers. Service and maintenance is completely different. Logistics are different. Instead of buying fuel by the gallon. Like they've done for decades. 243 00:33:06.838 --> 00:33:09.898 From known sellers, that they have relationships with. 244 00:33:09.898 --> 00:33:15.239 Now, they're buying fuel by the kilowatt hour and thinking about it to send a completely different way. 245 00:33:15.239 --> 00:33:23.909 But they're also buying energy from utilities in some states. They customers have the option to buy energy from competitive suppliers. 246 00:33:23.909 --> 00:33:34.949 Which again is something that some people in some organizations have been dealing with for a long time. If you're in charge of managing your real estate portfolio, you have been buying energy out on the open market. 247 00:33:34.949 --> 00:33:43.888 But people in the transportation, part of the company have not been buying electricity from competitive suppliers. And so those people might not even know each other. 248 00:33:43.888 --> 00:33:50.038 So, fortunately, those relationships, bridging those gaps. 249 00:33:50.038 --> 00:33:59.729 Can really bring up, you know, great value to the customer. It's just you have to

remember it's just an entirely new way of doing business for a lot of people. 250 00:33:59.729 --> 00:34:04.919 And so anything we can do to make this transition easier will really be great dividends. 251 00:34:06.568 --> 00:34:14.548 Those are great takeaways, Michael. I, um, if we can stay with you for a moment, do you have any. 252 00:34:14.548 --> 00:34:25.434 Any items to consider anything to consider for companies looking to partner with local governments on electric mobility projects? Yeah, absolutely. 253 00:34:26.333 --> 00:34:30.534 I mean, learning all of the regulatory hurdles. 254 00:34:30.809 --> 00:34:34.768 Upfront is really important. There is just. 255 00:34:34.768 --> 00:34:39.478 A really long list of boxes that need to be checked. 256 00:34:39.478 --> 00:34:48.418 And things that need to be done, they will vary based on the type of project you have, they will vary based on the jurisdiction. 257 00:34:48.418 --> 00:34:52.289 Um, sometimes it's, you know. 258 00:34:52.289 --> 00:34:57.568 Sometimes it's trying to fit a square peg into a round hole. 259 00:34:57.568 --> 00:35:11.518 Sometimes you're asking regulators who are administrators to do things they've never had to do before and so you have to make sure that everybody's on the same page with what's going on because you don't want to have any surprises later on. 260 00:35:11.518 --> 00:35:22.259

So, it's never too early to meet with regulatory and administrative staff. And even if you're trying something, that's even remotely novel. 261 $00:35:22.259 \rightarrow 00:35:27.568$ I recommend go down to city hall or wherever the permitting offices. 262 00:35:27.568 --> 00:35:33.838 Show them your idea, getting everyone, getting everyone around a table and figuring it out. 263 00:35:33.838 --> 00:35:48.509 Because you just don't want to have surprises later on if you can at all uh, avoid that. One last recommendation I guess I might suggest is to also include on your list of people to meet with is elected officials and their staff. 264 00:35:48.509 --> 00:35:53.458 Keep them involved now they have a different set, a different set of constituents. 265 00:35:53.458 --> 00:35:57.179 And they can be very helpful to you. Should the need ever arise. 266 00:35:59.818 --> 00:36:03.983 That's a great takeaway, avoid all possible surprises. Thanks. 267 00:36:05.063 --> 00:36:19.164 And Louis, I want to ask you the same question any recommendations since you've done a lot of partnering with government any recommendations or things that to consider that people may not have thought of already. 268 00:36:19.974 --> 00:36:28.943 Sure, just two quick ones, I think one get comfortable with working with competitors. So I can totally understand from a commercial perspective. 269 00:36:29.034 --> 00:36:36.503 It can be unappealing to share budget or project visibility with, with a direct competitor or somebody kind of adjacent in the space. 270 00:36:36.534 --> 00:36:45.684 But by the same coin, it's very unlikely that one company or one product can meet public needs in the same way that a great team can. So I think a good example.

271 00:36:45.684 --> 00:36:54.983 Here is the city of Pittsburgh a couple years ago did something called the Pittsburgh mobility collective and instead of having an e scooter pilot and a mobility hub pilot and a MaaS pilot, 272 00:36:54.983 --> 00:37:02.724 they said you'll come to us with a cohesive set of solutions as a group of firms that help us meet our goals of expanding car, 273 00:37:02.724 --> 00:37:06.474 free travel or personal car free travel and expanding equity. 274 00:37:06.474 --> 00:37:20.574 And so they got a really interesting collection of companies that are doing not only car sharing, but carpooling, micro mobility, mobility, hubs mobility as a service, and they're able to sort of elevate the game and find those synergies that you couldn't do on your own island. 275 00:37:20.574 --> 00:37:33.233 So, pick up the phone talk to people. I think it's probably more likely to meet public needs. As Michael said, just getting started now engaging in the process there's probably more process to understand and that's that's a good one. 276 00:37:33.474 --> 00:37:42.684 and then, I think lastly, engage cities on how to engage communities, engage on engagement cities in a micro mobility world. 277 00:37:42.864 --> 00:37:57.083 I think a common pitfall is that there's some very good sort of equity offerings from micro mobility providers, in the form of discounted rides. But the problem usually falls apart in actually getting people to know about the programs and enroll. 278 00:37:57.563 --> 00:38:03.173 But cities are doing that sort of engagement all the time. And they can really provide a roadmap for who to talk to and how to do it. 279 00:38:03.418 --> 00:38:16.253 The city of San Francisco, you know, with their E scooter permit program. They actually have like, a 5 point playbook for companies. Hey, if you come into San

Francisco and operate, Here's how we recommend you speak with communities. 280 00:38:16.253 --> 00:38:23.574 Here's a sort of list of how to do that. And I think that's been really helpful for that city having a really good equity engagement for their scooter program. 281 00:38:26.159 --> 00:38:28.795 That's a really good tip. Thank you Louis. 282 00:38:28.795 --> 00:38:30.744 I'm going to stay with you for the last question, 283 00:38:30.744 --> 00:38:32.844 but I a reminder to our audience, 284 00:38:33.114 --> 00:38:36.804 we have one more moderated question and then we will move on to Q&a, 285 00:38:36.804 --> 00:38:47.485 so feel free to load up your questions into the Q&a window on your screen while we discuss my final question for the panelists, 286 00:38:47.724 --> 00:38:48.385 so Louis, 287 00:38:48.385 --> 00:39:00.295 I'm going to stay with you and ask if you have any case study or a story from an inspiring mobility project or fleet electrification project something that worked really well, 288 00:39:00.355 --> 00:39:04.824 and something that our audience today might be able to learn from. 289 00:39:05.605 --> 00:39:17.574 Sure, so I'll sort of talk about kind of a mosaic of projects. So the e bike boom over in Europe, which, I think is interesting, because it's happened in sort of a top down and bottom up manner. 290 00:39:17.965 --> 00:39:26.635

So national governments, Norway and Sweden. Maybe, it's like a 1000 dollars, they subsidize e bikes, people to buy their own personal e bikes. 291 00:39:26.635 --> 00:39:39.594It's something like 200 euros in France 350 euros and a few other countries and sales are up a time year over year because of it. And that was before the pandemic. In Germany I think you're seeing 30% increase year over year for e bike sales. 292 00:39:41.550 --> 00:39:52.619 So, it's pretty fantastic and I think there's a report last year by a bike OEM, a grain of salt, but they found that 1 in 4 Europeans either had or planned to buy an E bike. 293 00:39:52.619 --> 00:40:05.579 In the coming year, so that's on one side of the national sort of top down side but we're also seeing a lot of activities from individual employers making it easier for their employees to commute by bikes. So doing things like. 294 00:40:05.579 --> 00:40:11.489 You know, sort of directly paying for, at least to own a bike from their paychecks. 295 00:40:12.385 --> 00:40:25.644 Offsetting the costs of of commuting and making it easy for them to park at the office. And so the results there, I think there's a stat that 1.6 million Germans are commuting on employer owned or employer provided e bikes. 296 00:40:25.644 --> 00:40:40.525 Now, which is pretty amazing for a country of what 80Million or something. So, let's, let's do policy from sort of both angles and work at that individual firm level to have that e bike or micro mobility offering that works for people. 297 00:40:43.380 --> 00:40:50.909 That's fantastic to hear. Of course, I want to hear from Sture whether. 298 00:40:50.909 --> 00:41:03.510 That is a similar experience you're seeing in Oslo as well. And if you have an inspiring story or anecdote that we can, we can learn from as well. 299 00:41:05.184 --> 00:41:09.655 Yeah, I do, but I had to select one.

300 00:41:09.715 --> 00:41:10.525 uh, 301 00:41:10.824 --> 00:41:11.304 I think, 302 00:41:11.394 --> 00:41:11.815 uh, 303 00:41:11.815 --> 00:41:12.144 One, 304 00:41:12.204 --> 00:41:12.534 uh, 305 00:41:12.565 --> 00:41:12.864 very, 306 00:41:12.864 --> 00:41:18.054 Low weight project is probably the wireless charging of taxis, 307 00:41:18.085 --> 00:41:18.474 uh, 308 00:41:18.474 --> 00:41:23.635 that's a joint venture with the momentum dynamics an American company, 309 00:41:23.664 --> 00:41:24.355 but also, 310 00:41:24.385 --> 00:41:24.925 Jaguar, 311 00:41:24.954 --> 00:41:25.585 LandRover, 312 00:41:26.184 --> 00:41:28.344

and what we tried to do is actually, 313 00:41:29.514 --> 00:41:30.894 Test out the wireless technology, 314 00:41:30.894 --> 00:41:31.735 fast charging, 315 00:41:31.735 --> 00:41:34.885 not AC charging but real fast charging. 316 00:41:36.204 --> 00:41:38.425 I think that's it. Well. 317 00:41:39.144 --> 00:41:51.744 At the moment, we are digging down the ground, uh, equipment. So, in a couple of weeks, the taxis can just come into the taxi rank and line up in the queue. 318 00:41:51.775 --> 00:42:03.954 And when they get a passenger, they can just go away. And the next one can advance in the queue and so on. So I think it's probably a game changer because it makes it so simple. 319 00:42:03.954 --> 00:42:12.175 And the taxi driver doesn't have to quarrel in the queue, which happened from time to time, believe it or not. So, I think that's a good idea. 320 00:42:12.445 --> 00:42:17.304 And the other one is probably a launch German transport company, 321 00:42:17.304 --> 00:42:18.505 came to us and said, 322 00:42:18.894 --> 00:42:20.125 within next year, 323 00:42:20.155 --> 00:42:26.364 we want to drive all the transport within Olso border with zero emission and we bought,

324 00:42:26.574 --> 00:42:26.934 like, 325 00:42:26.965 --> 00:42:29.394 19 big trucks from Volvo, 326 00:42:29.875 --> 00:42:34.914 But we don't have anywhere to charge. Can you help us and we will give you zero emission? 327 00:42:35.425 --> 00:42:47.514 Of course, that was the start of Oslo City Hub, which is now expanded with a couple of new, big transporting companies. 328 00:42:48.630 --> 00:42:56.605 That's, a nice touch, could mention a taxi lane, because it was actually a pop group, A-ha. 329 00:42:57.985 --> 00:43:10.855 One of the big ones in the eighties with "Take on Me" and "The Sun Always Shines on TV" and stuff like that really challenging the city because they were driving in and out of this area. From the more. 330 00:43:11.190 --> 00:43:11.670 Yeah, 331 00:43:11.695 --> 00:43:20.394 outside areas and they refused to pay the toll road into the city because it was a tax, an environment tax, 332 00:43:20.394 --> 00:43:23.184 and they were driving this small Donald duck, 333 00:43:23.184 --> 00:43:24.954 like electric cars, 334 00:43:24.985 --> 00:43:28.465 the thing is a Norweigian product, so I don't offend anybody,

335 00:43:28.824 --> 00:43:30.144 but they refused to pay. 336 00:43:30.144 --> 00:43:44.275 So we have to confiscate their car and we did it like, 4 or 5 times and it became quite embarrassing because they actually had a point. So, from that time, we did the same as Governors Schwarzenegger in California. 337 00:43:44.485 --> 00:43:49.375 We said, if you have a zero emmissions car you don't have to pay when you are going into the city. 338 00:43:49.735 --> 00:44:00.414 And that was maybe one of, it's not a rational choice for our city, hard to admit it, but sometimes the good idea is actually coming from the grassroots. 339 00:44:00.445 --> 00:44:08.875 So, yeah, that makes us a little bit aware when we are waiting we need the good ideas from the bottom up. Yeah. 340 00:44:10.800 --> 00:44:20.039 Thank you Sture and and I'm sorry that you didn't get a chance to sing "Take on Me" to the group, but maybe next time. 341 00:44:20.039 --> 00:44:24.659 Another time. And Ashley, how about from your end? 342 00:44:24.659 --> 00:44:33.389 Okay, yeah, I have to admit, Sture, I don't have any pop stars or rock star stories. Mine are a bit more more boring. 343 00:44:33.389 --> 00:44:36.599 Um, but I love the story. 344 00:44:36.599 --> 00:44:48.690 The punitive measures that you had to take. So, I think we'll focus in terms of a case study and I can speak about Volvo lights from, from a particular case study on on heavy duty.

345 00:44:48.690 --> 00:44:59.280 You know, fleet electrification, but I will mention from kind of some of the discussions that have been happening from the city perspective. You know, we did help the city of Los Angeles, go electric where they would integrate 500. 346 00:44:59.280 --> 00:45:03.840 Fully electric cars across the Los Angeles police department. 347 00:45:03.840 --> 00:45:17.369 And part of that was load balancing for high density charging, fleet management integration. It, it crossed all of the different parts of the, the city, right? So, it was the sanitation department, bureau of street lighting. 348 00:45:17.369 --> 00:45:32.304 Um, parks and rec, LAPD, fire department, DOT, libraries, you know, their general service so they really required that open standard mindset and kind of giving them visibility into before we charge vehicles. 349 00:45:32.304 --> 00:45:35.184 So it was, it's definitely a big undertaking. I think. 350 00:45:35.550 --> 00:45:48.025 What Louis was was mentioning and Michael, in terms of getting your team in place that maybe think of like the Marvel team assembling that the superheroes, and get your team in place in the beginning, get everybody around the table. 351 00:45:48.025 --> 00:46:02.005 Understand what resources are needed not just from the private sector, but also from the, from the public, right? Because we're seeing the same people get the same permits going through from telecommunications to charging and they're having a hard time kind of keeping up with some of that. 352 00:46:02.034 --> 00:46:11.755 That scale, so we're getting that pressure from the regulatory regime, but we need to make sure we have the right resources in place to handle that expeditious. 353 00:46:12.150 --> 00:46:20.219 Um, permitting and and we are, we're seeing that on the same token from from heavy duty, but just on a grander scale and quite frankly.

00:46:20.219 --> 00:46:23.730 The heavy duty fleets, you know, they don't have. 355 00:46:23.730 --> 00:46:28.650 The business model is such that that the routes are so tight. 356 00:46:28.650 --> 00:46:34.469 And the delivery windows, and if so meticulously planned that any. 357 00:46:34.469 --> 00:46:44.070 You know, thing that hinders that that plan is really going to be an issue. So, what we've developed with all the Volvo lights program is this blueprint essentially for fleet electrification where. 358 00:46:44.070 --> 00:46:52.139 You have both the truck operators, the OEM and the charging infrastructure provider, all assembled as that that team and working with. 359 00:46:52.139 --> 00:46:52.614 You know, 360 00:46:52.644 --> 00:46:54.054 the public sector, 361 00:46:54.054 --> 00:47:08.425 and so I think what's important is for as these prizes are developed and ideas is to really render a project that is within a regulatory and policy environment that will stimulate future expansion of of that pilot. 362 00:47:08.425 --> 00:47:22.585 And kind of having those various budget streams in place, and that experiential lessons learned. So we've, we've had issues with having the charging infrastructure not installed and having to come up with options for charging in the interim. 363 00:47:22.585 --> 00:47:29.605 Because the vehicles delivered earlier than the charging was able to be installed. So, again. 364 00:47:29.969 --> 00:47:33.599 It's cliche, but you really need to have a tight knit partnership with with.

365 00:47:33.599 --> 00:47:33.894 You know, 366 00:47:33.894 --> 00:47:38.934 the partners that are that are involved and have those resources from a teaming perspective, 367 00:47:38.934 --> 00:47:42.385 so pay proper attention at the beginning to the SLAs, 368 00:47:43.014 --> 00:47:44.364 as you're developing the contract, 369 00:47:44.364 --> 00:47:45.054 make sure that, 370 00:47:45.235 --> 00:47:45.954 you understand, 371 00:47:45.954 --> 00:47:50.574 who's going to be responsible for that upkeep and make sure that user experience is, 372 00:47:50.574 --> 00:47:51.025 is, 373 00:47:51.054 --> 00:47:51.925 is paramount, 374 00:47:51.925 --> 00:47:53.125 because essentially, 375 00:47:53.215 --> 00:47:53.454 you know, 376 00:47:53.454 --> 00:47:55.824 we've learned that with the lights project in order to scale.

377 00:47:55.824 --> 00:48:05.724 It. You need to think about there's various customers. Right? You have the dealerships that sell the trucks. You have the fleets that actually drive those trucks and understanding what sort of. 378 00:48:06.090 --> 00:48:09.659 Creativity is, is need needed, but also again. 379 00:48:09.659 --> 00:48:14.130 Don't want to harp on it too much, but how do we operationalize that? So. 380 00:48:14.130 --> 00:48:23.070 Um, and then again, getting into kind of renewable, renewable energy resources to kind of compliment that that existing, but there's enough. 381 00:48:23.070 --> 00:48:34.739 Resources and work that needs to be done on just the core part of getting that infrastructure in that. I would highly recommend continuing to invest in projects that that will build upon upon that project into the future. 382 00:48:36.900 --> 00:48:49.230 Thank you. Absolutely that was great. I want to turn it over now, back to Robyn Marquis who is going to take some of the questions in the Q&A now. 383 00:48:51.150 --> 00:48:54.300 Thank you Sarah and thank you to our panelists today. 384 00:48:55.375 --> 00:49:06.985 First off, there's a quick question just for Louis, you had mentioned the Pittsburgh example, and there's a question if there's a document that describes the process for pulling together, that consortium. 385 00:49:06.985 --> 00:49:12.684 So, I don't know if there, if you can direct people to a website or drop something into the chat, but just wanted to make sure that. 386 00:49:12.929 --> 00:49:17.099 People can find that resource because they're interested in that particular example.

00:49:18.329 --> 00:49:22.619 I'll drop something in the chat. I think it's pretty Google-able. 388 00:49:22.619 --> 00:49:25.860 I'll check it out. Okay, great. Thank you. 389 00:49:25.860 --> 00:49:35.789 There is a specific question about car sharing, so we had discussed a bit and I know Sture had mentioned this as well. 390 00:49:35.789 --> 00:49:46.949 There is a question about if there's data available about adoption or kind of what, what is leading up to believe that car sharing in particular and I think electric vehicle, car sharing. 391 00:49:46.949 --> 00:49:55.889 Uh, will be an improved option in disadvantaged community so I will just first insert a little bit of a response here and note that. 392 00:49:55.889 --> 00:50:03.239 And these are just two of many examples, probably the two, most prominent, or at least front of mind for me right now. 393 00:50:03.239 --> 00:50:11.485 Um, there, I believe about a month ago, in New York City, they announced the expansion of their car share pilot program. 394 00:50:11.905 --> 00:50:23.815 The goal of that was to target lower income areas, especially that have less access to transit. And since they announced an expansion, it clearly was successful. 395 00:50:23.815 --> 00:50:35.574 Here and I think maybe the one that people are more familiar with or kind of point to, as an example of why don't we do that here is the blue LA service. 396 00:50:36.570 --> 00:50:50.724 So, EV car sharing specifically targeting low income communities in Los Angeles area. So there is, I think a really fantastic actually, probably also from shared use mobility center, being the link Louis that you've just dropped in there.

00:50:51.355 --> 00:51:01.284 I believe they also have a really great report about all the results there. So just wanted to add a couple of quick examples, but also just open it up. 398 00:51:01.284 --> 00:51:06.534 If, if there's someone whether it's Sture, if you have any insights on. 399 00:51:06.869 --> 00:51:15.570 The success of EV car share specifically as an improved alternative in these lower income or disadvantaged communities. 400 00:51:15.570 --> 00:51:25.679 Yeah, I I think especially for this community, a car sharing is a very good idea because often they cannot afford their own car. 401 00:51:25.679 --> 00:51:39.780 So, if they are going to take part in the green shift, that's a good way to do it. The same of course, with the public transit, but the blue L.A. and also the example from New York is yeah. 402 00:51:39.780 --> 00:51:42.715 Very good and I think it is the way to go. 403 00:51:42.985 --> 00:51:55.614 So what we do is just securing the space in the downtown areas and popular areas all around, but also making sure that they are close to the right neighborhoods, or the wrong. 404 00:51:56.429 --> 00:52:08.010 You may say, but anyway, I, I think it's very important and, uh, of course not everybody can afford a car, we mustn't forget that. 405 00:52:08.010 --> 00:52:20.070 For us as a city, it's not really I hate to say this, because EV is my thing, but of course, we need public transit. We need cycling we need also shared mobility. 406 00:52:20.070 --> 00:52:26.760 Because we don't need too many cars, especially in the more central areas of the city. So, car sharing

00:52:26.760 --> 00:52:31.829 By all means and the blue L. A. I think it's a fantastic idea. Absolutely. 408 00:52:31.829 --> 00:52:36.119 So, yeah, thanks, Sture. 409 00:52:36.119 --> 00:52:49.224 I'm seeing that we have about 5 or so minutes left. I have been getting a few questions specifically about community engagement, which are really central component across all 3 prize areas. 410 00:52:50.065 --> 00:53:00.054 So, Louis, I think I want to turn it back to you on this one. And what are some ways that similar to considering infrastructure issues, or partnerships for these 411 $00:53:00.715 \rightarrow 00:53:08.125$ How can some of the participants for the prizes be thinking about engaging with their target community in advance of these projects? 412 00:53:08.125 --> 00:53:21.114 And I think especially since some of our responses has have been a little bit New York City centric, acknowledging the other communities across New York state. Some of the smaller or potentially more rural areas. 413 00:53:21.775 --> 00:53:29.275 If there's any differences and engaging based on, maybe their local needs or their local governance structure. 414 00:53:29.820 --> 00:53:33.960 Yeah, that's a big question. I mean, I think the. 415 00:53:34.675 --> 00:53:45.894 An okay byproduct of the last year or so, is that, you know, doing stuff remotely and just kind of awkwardly starting that conversation over zoom feels a little bit more approachable or just more normal. 416 00:53:47.005 --> 00:53:55.914 So finding folks and just having a conversation using the technology that we have. Yeah. Let me think about that one more. I mean, I think.

00:53:56.699 --> 00:54:11.550 It's starting, I guess, as a sort of bigger goals, like, not starting from the solution, like, starting from the problem and learning. I think that's really the way to get to a project that is. 418 00:54:11.550 --> 00:54:22.710 That will be successful and meets community needs. So I think coming from the sort of vendor commercial side, it can be tempting to start with the solution but that's that's probably not the right way to go. 419 00:54:23.789 --> 00:54:28.860 So, Michael maybe same question to you from your experience. 420 00:54:30.449 --> 00:54:34.320 Yeah, you know, just follow up on my comments from earlier. 421 00:54:34.320 --> 00:54:40.409 Remember that, you know, every community is different not just. 422 00:54:40.409 --> 00:54:48.059 Geographically, but also just behaviorally and culturally, and in terms of like, what their needs are. 423 00:54:48.059 --> 00:54:56.730 And that varies across the New York City, but also just across the state more broadly. 424 00:54:56.730 --> 00:55:09.900 So, thinking about who your audience is, and, like, what are the existing organizations that you can leverage to engage in a dialogue with those folks? 425 00:55:10.405 --> 00:55:22.824 Can be helpful while also keeping in mind that although transportation electrification is like, it's all that we do. Like, it's our life right? For others. 426 00:55:22.824 --> 00:55:37.135 Especially these, you, especially other community based organizations and other outreach or religious or community organizations that we want to work with. Like, this is just like one of many, many items that's on their plate.

00:55:37.855 --> 00:55:38.635 And so. 428 00:55:38.969 --> 00:55:47.400 It's important to keep in mind, like, what their other considerations and missions are and how we can kind of fit into that framework. 429 00:55:47.400 --> 00:55:53.969 And still demonstrate that we're offering value to our shared. 430 00:55:53.969 --> 00:56:02.579 Our shared customers, thank you. I think that's a fantastic point to really think broadly about who the local stakeholders might be. 431 00:56:02.579 --> 00:56:14.635 And what is sort of meant by community and addressing their specific needs and with that, seeing that we have a couple minutes left, I'm just going to wrap up with a few housekeeping items. 432 00:56:14.994 --> 00:56:20.875 First just really want to thank all of our panelists today. This was a really fantastic discussion. 433 00:56:21.594 --> 00:56:31.644 And hopefully, just based on the questions that we received, and the lively chat, it seems like a lot of your comments really resonated with the participants. So, thank you for joining us today. 434 00:56:32.755 --> 00:56:38.394 Just a reminder to everyone that this has been recorded will be posted to the prize websites. 435 00:56:39.594 --> 00:56:46.315 And also, if there are questions that we were unable to get to today, please direct them to the questions@nycleantransportationprizes.org 436 00:56:46.315 --> 00:56:56.965 Especially questions that were kind of more about eligibility considerations, w'ell be better able to address them through that particular email.

00:56:57.750 --> 00:57:11.280 Also, a reminder that the registration deadline is July 22nd at 3 PM Eastern, the entity that will be the principal organization is required to register in order to submit a proposal.

438

00:57:11.755 --> 00:57:20.934 And speaking of registration there will be a series of 3 Pre registration Q&a webinars held by Carrot, our prize administrator.

439

00:57:21.385 --> 00:57:30.744 That will be June 22nd, 23rd and 24th for clean neighborhoods, electric mobility and electric truck and bus, respectively. So, a different time, one for each of the specific challenges.

440

00:57:32.610 --> 00:57:47.280 And again, a reminder to please visit nycleantransportationprizes.org for more information and to be directed to more information about each of the specific challenges. So, thank you to all of our attendees, to all of our panelists.

441

00:57:47.280 --> 00:57:52.829 And hope you all have a great day. Thank you.